

Care Services Portfolio Budget Monitoring Summary

2014/15 Actuals £'000	Division Service Areas	2015/16 Original Budget £'000	2015/16 Latest Approved £'000	2015/16 Projected Outturn £'000	Variation £'000	Notes	Variation Last Reported £'000	Full Year Effect £'000
EDUCATION CARE & HEALTH SERVICES DEPARTMENT								
Adult Social Care								
25,785	Assessment and Care Management	23,630	22,206	21,743	Cr 463	1	6	Cr 556
3,389	Direct Services	3,200	3,200	2,937	Cr 263	2	29	0
3,532	Learning Disabilities Care Management	3,879	3,758	3,739	Cr 19	3	41	186
1,949	Learning Disabilities Day and Short Breaks Service	1,953	982	910	Cr 72	4	0	0
1,326	Learning Disabilities Housing & Support	1,250	660	732	72		0	0
35,981		33,912	30,806	30,061	Cr 745		76	Cr 370
Operational Housing								
Cr 1	Enabling Activities	Cr 1	Cr 1	Cr 1	0		0	0
Cr 1,594	Housing Benefits	Cr 2,122	Cr 2,122	Cr 2,122	0		0	0
5,683	Housing Needs	5,638	6,312	6,362	50		0	254
	Housing funds held in contingency	0	0	0	0		0	Cr 254
4,088		3,515	4,189	4,239	50	5	0	0
Strategic and Business Support Service								
1,807	Strategic & Business Support	2,143	2,129	2,057	Cr 72	6	Cr 73	0
298	Learning & Development	305	271	231	Cr 40	6	Cr 40	0
2,105		2,448	2,400	2,288	Cr 112		Cr 113	0
Children's Social Care								
16,897	Care and Resources	17,358	17,221	17,093	Cr 128		182	153
1,783	Safeguarding and Quality Assurance	1,482	1,498	1,699	201		64	17
3,420	Safeguarding and Care Planning	5,520	5,597	5,644	47	7	Cr 16	0
3,583	Early Intervention and Family Support	1,149	1,149	1,169	20		15	0
2,101	Children's Disability Service	2,379	2,456	2,279	Cr 177		Cr 229	0
27,784		27,888	27,921	27,884	Cr 37		16	170
Commissioning								
3,101	Commissioning							
	- Net Expenditure	4,283	4,351	4,067	Cr 284		Cr 107	0
	- Recharge to Better Care Fund	Cr 1,535	Cr 1,535	Cr 1,352	183	8	30	0
1,199	Information & Early Intervention							
	- Net Expenditure	1,265	1,265	1,215	Cr 50		Cr 50	0
	- Recharge to Better Care Fund	Cr 1,265	Cr 1,265	Cr 1,215	50	9	50	0
24,054	Learning Disabilities	24,694	25,818	25,134	Cr 684	10	Cr 304	0
5,765	Mental Health Services	6,514	6,173	6,076	Cr 97	11	Cr 96	0
1,779	Supporting People	1,413	1,413	1,413	0	12	0	0
	Better Care Fund							
	- Expenditure	18,331	18,331	18,331	0		0	0
	- Income	Cr 18,482	Cr 19,232	Cr 19,232	0		0	0
	- Variation on Protection of Social Care	0	0	Cr 233	Cr 233	13	Cr 80	0
	NHS Support for Social Care							
	- Expenditure	0	614	614	0		0	0
11,078	- Income	0	Cr 614	Cr 614	0		0	0
Cr 11,759								
35,217		35,218	35,319	34,204	Cr 1,115		Cr 557	0
Public Health								
12,238	Public Health	12,582	14,483	13,746	Cr 737		Cr 644	Cr 1,118
	Management Action - Reduction in grant funding	0	0	Cr 182	Cr 182	14	Cr 277	0
Cr 12,601	Public Health - Grant Income	Cr 12,954	Cr 14,855	Cr 13,936	919		921	919
Cr 363		Cr 372	Cr 372	Cr 372	0		0	Cr 199
	Savings achieved early in 2015/16 for 2016/17	0	430	Cr 1,257	Cr 1,687	15	Cr 1,045	Cr 2,388
104,812	TOTAL CONTROLLABLE ECHS DEPT	102,609	100,693	97,047	Cr 3,646		Cr 1,623	Cr 2,787
1,375	TOTAL NON CONTROLLABLE	378	378	460	82		16	0
10,398	TOTAL EXCLUDED RECHARGES	9,404	9,431	9,431	0		0	0
116,585	TOTAL ECHS DEPARTMENT	112,391	110,502	106,938	Cr 3,564		Cr 1,607	Cr 2,787
Environmental Services Dept - Housing								
169	Housing Improvement	185	185	185	0		0	0
169	TOTAL CONTROLLABLE FOR ENV SVCES DEPT	185	185	185	0		0	0
104	TOTAL NON CONTROLLABLE	Cr 600	Cr 600	Cr 600	0		0	0
364	TOTAL EXCLUDED RECHARGES	329	329	329	0		0	0
637	TOTAL FOR ENVIRONMENTAL SVCES DEPT	Cr 86	Cr 86	Cr 86	0		0	0
117,222	TOTAL CARE SERVICES PORTFOLIO	112,305	110,416	106,852	Cr 3,564		Cr 1,607	Cr 2,787

REASONS FOR VARIATIONS**1. Assessment and Care Management - Cr £463k**

The underspend in Assessment and Care Management can be analysed as follows:

	<u>Current</u> <u>Variation</u> £'000	<u>Previous</u> <u>Variation</u> £'000
<u>Physical Support / Sensory Support / Memory & Cognition</u>		
Services for 65 +		
- Placements	-725	-431
- Domiciliary Care / Direct Payments	-35	50
Services for 18 - 64		
- Placements	283	249
- Domiciliary Care / Direct Payments	11	98
Extra Care Housing	103	80
Staffing	-100	-40
	<u>-463</u>	<u>6</u>

As part of the budget setting process for 2015/16, the full year effects of the overspends in Adult Social Care during 2014/15 as reported in the January 2015 budget monitoring were fully funded. Savings of £250k were also included in the budget for the management of demand at first point of contact.

Services for 65+ - Cr £760k

Since the last report for August, residential placements for the 65+ age group have continued to reduce, with a further reduction of 8 clients and a reduction in spend of £294k. Domiciliary care and direct payments expenditure has also reduced during this period, reducing overall projected spend by a further £85k. The overall projected underspend to the end of December is £760k.

Services for 18 - 64 year olds - Dr £294k

Since the last report for August, placements for the 18 - 64 age group have increased by 3, increasing the overspend by a further £34k. Domiciliary care and direct payments expenditure has reduced during this period, reducing the overall projected spend by £87k. The overall projected overspend to the end of December is £294k.

Officers continue to work towards reducing costs in these area, whilst maintaining appropriate levels of care.

Extra Care Housing - Dr £103k

The 3 external extra care housing schemes are showing a projected overspend of £103k. With the closure of the in-house scheme at Lubbock House in July 2015 and the need to move residents to alternative extra care accommodation, units in the external schemes were being kept vacant in preparation for these transfers. These however incur a weekly void cost equivalent to the rental price of the unit and the core costs of care staff, which Bromley has to pay for. These transfers have now taken place.

Staffing - Cr £100k

The projected underspend has increased by £60k since August, and is now expected to be in the region of £100k. This is due mainly to difficulties in staff recruitment to vacant posts.

Contract Savings

As part of a savings exercise £110k savings have been estimated to be able to be taken across the division as part of contract savings made in year. This will follow through as a full year effect in 2016/17. This element has been removed as part of a savings exercise and is detailed separately in the narrative under paragraph 15.

2. Direct Services - Cr £263kExtra Care Housing - Dr £35k

The projected overspend in the in-house ECH service is analysed as £593k overspend on staffing offset by £258k of additional income from service users. High levels of need amongst some service users has resulted in increased staffing requirements in the units and although these costs are chargeable to clients based on their individual assessments, the additional costs outweigh any additional income. Funding of £300k has been made available from the Better Care Fund to offset the cost pressure the service for 2015/16.

Reablement - Cr £98k

The in-house Reablement service is currently projecting an underspend of £98k . This is after allowing for the additional expenditure from the expected recruitment to 3 vacant facilitator posts this financial year. As this service generates savings for the council by reducing or preventing the need for domiciliary care packages, it is vital that vacant posts can be recruited to.

Carelink - Dr £51k

The overspend relates to the non-achievement of savings in the 2015/16 budget which was to reduce the overnight capacity. Officers are looking at how this can be resolved without impacting on the service provision. In addition, there has been reduced income from services provided to a housing association as the contract with them has been ended.

Transport - Cr £251k

The inhouse transport service was outsourced to GPS with effect from 1 December 2015. Initial indications indicate a higher saving than anticipated in the new service, however at this early stage this cannot be accurately quantified. Together with the expected underspend when the service was provided inhouse, no change's are being made to the projected outturn at this stage. £60k of this underspend has been removed as part of a savings exercise and is detailed separately in the narrative under paragraph 15.

3. Learning Disabilities Care Management - Cr £19k

An underspend of £38k relates to the provision of domiciliary care services and direct payments for adults aged 18 and over with a learning disability. This has moved from a £24k overspend last reported.

Staffing costs in the care management teams are projected to overspend by £54k. This is as a result of a delay in the implementation of £100k savings in the 2015/16 budget, which has now been resolved.

The budget for staffing in the team that is responsible for the Shared Lives scheme is projected to underspend by £35k as a result of a vacant post.

4. Learning Disabilities Day and Short Breaks Service - Cr £0k

The LD In-house services are now provided externally and this should release a saving of £200k in 2016/17. The part year saving for 2015/16 is estimated to be £30k, the final figure will not be known until all final costs for the inhouse service have come through. This element has been removed as part of a savings exercise and is detailed separately in the narrative under paragraph 15.

5. Operational Housing - Dr 50k

There is a projected overspend of £82k relating to increased furniture storage costs, partly offset by a £32k underspend relating to rent deposits.

No variation is currently projected for Temporary Accommodation budgets, following the approval of £649k draw down of funds held in contingency by Executive in December 2015. Increased client numbers (average increase of 14 per month for 2015/16 to date, inclusive of welfare reform) and rising unit costs are evident, and the projections assume the trend continues for the rest of the financial year.

These increases have been noticeable across all London Boroughs and are the result of the pressures of rent and mortgage arrears coupled with a reduction in the numbers of properties available for temporary accommodation. There are high levels of competition and evidence of 'out bidding' between London boroughs to secure properties and this has contributed towards the high costs of nightly paid accommodation.

In addition, by necessity there has been increasing use of non-self-contained accommodation outside of London. Although on the face of it this appears beneficial as the charges are lower, the housing benefit subsidy is capped at the Jan 2011 LHA rates (without the 90% + £40 admin formula that self contained accommodation attracts), thus often making these placements more costly than those in London, especially when the monitoring and furniture storage costs are factored in.

The full year effect of the projected overspend is currently anticipated to be a pressure of £254k in 2016/17. However, this only takes account of projected activity to the end of March 2016 and does not include any projected further growth in numbers beyond that point.

Although there is a full year effect overspend, it is assumed that this will be dealt with through the draw down of funding held in Central Contingency.

6. Strategic and Business Support - Cr £112k

There is an anticipated underspend of £112k on ECHS Strategic and Business Support Division, of which £72k relates to salaries budgets and £40k to training in Learning and Development.

7. Children's Social Care - Cr £37k

The current projected underspend in Children's Social Care is £37k, with the main areas of under / overspending being:

Care and Resources - Cr £128k

Placements - Cr £135k

The budget for children's placements is projected to underspend in the region of £386k this year. This figure includes assumptions around future placements, although the level of volatility around this budget makes predictions difficult. £250k of this underspend has been removed as part of a savings exercise and is detailed separately in the narrative under paragraph 15.

Leaving Care - Cr £171k

The budget for the cost of clients leaving care continues to underspend for 16 and 17 year olds with a projected underspend of £321k. For the 18 plus client group there continues to be differences between the amount being paid in rent and the amount reclaimable as housing benefit, mainly due to the welfare reforms. The current overspend is projected at £150k.

Staying Put - Dr £21k

Costs relating to children staying on in foster care placements is projected to be £94k. This exceeds the grant allocation of £73k by £21k.

Virtual School - Cr £2k

The budget for the virtual school is projected to underspend by £77k this year. £75k of this underspend has been removed as part of a savings exercise and is detailed separately in the narrative under paragraph 15.

Staffing - Dr £159k

Staffing budgets for the service are predicted to overspend by £159k, including additional costs relating to the Emergency Duty Team.

Safeguarding & Quality Assurance - Dr £201k

No Recourse to Public Funds - Dr £8k

The projected cost to Bromley for people with no recourse to public funding has increased slightly from the figure last reported and is now showing an overspend position on the previously reported underspend of £12k. Additional budget was moved into this area for 2015/16, and the latest figures show a projected underspend on the budget, moving from a previously reported overspend. This budget does however remain volatile.

Care Proceedings - Dr £190k

Cost's in relation to care proceedings are currently expected to be £190k above the budget provision of £539k. The main areas of overspend are in independent social worker assessments and parenting residential assessments which are largely outside the control of the council. This is an increase of £114k on the figure last reported.

Safeguarding & Care Planning - Dr £47k

There is a small underspend on staffing budgets projected for the service.

Early Intervention and Family Support - Dr £20k

There is a small overspend on staffing budgets projected for the service.

Children's Disability Service - Cr £177k

The projected underspend is analysed as: (i) Staffing £114k, (ii) Short Breaks service £138k, (iii) direct payments £21k and (iv) floating outreach service £24k. The staffing saving has increased by £50k as some staffing costs are now funded from the Social Care Innovation Grant. £120k of this underspend has been removed as part of a savings exercise and is detailed separately in the narrative under paragraph 15.

8. Commissioning - Cr £284k

The net underspend of £284k comprises:

	Variation
	£'000
Staffing and related budgets (net)	Cr 70
Taxicard	Cr 30
Contracts	Cr 314
Savings found early in 2015/16 relating to 2016/17	130
Net underspend	<u>Cr 284</u>

The net projected underspend on Commissioning staffing and related budgets of £70k arises from a combination of savings arising from vacant posts partly offset by the use of agency staff. As part of the contract award for LD former direct care services, funding was set aside for a contract monitoring post and other potential Commissioning costs. There was a delay in appointing to the contract monitoring post and Commissioning costs have been contained where possible and this is reflected in the underspend.

The projected underspend of £30k on Taxicard has arisen from current TfL data indicating that Bromley's take up will be lower than budgeted in 2015/16, resulting in a reduced charge to LBB. However this is based on the assumption that trip numbers remain the same as 2014/15 so may vary.

Commissioning contracts budgets are projected to be underspent by £314k and this relates to several different contracts. The Healthwatch contract is less than expected at the time the 2015/16 budget was prepared, efficiency savings have been achieved across a range of contracts and there is also a small projected underspend on the direct payments payroll contract. This contract varies according to volume and numbers are increasing so this element is a non-recurrent underspend. As the budget is currently predicted to underspend it will result in a reduced charge to the Better Care Fund. As the intention of this element of the Better Care Fund was to protect existing social care services it has been assumed that the amount of this underspend will be diverted to fund other costs within social care (see also ref 13 below).

As part of a savings exercise £130k savings have been estimated to be able to be taken across the division as part of contract savings made in year. This will follow through as a full year effect in 2016/17. This element has been removed and is detailed separately in the narrative under paragraph 15.

9. Information and Early Intervention - Cr & Dr £50k

This new service area was created in April 2014 under the new Adult Social Care SERCOP and it encompasses any adult social care-related service or support for which there is no test of eligibility and no requirement for review. It includes: information and advice; screening and signposting; prevention and low-level support; independent advocacy. The Local Reform and Community Voices Grant is accounted for here.

An underspend of £200k is currently anticipated which is largely a continuation of the pattern of spend in 2014/15 but also reflects savings on the mental health community wellbeing and independent complaints advocacy contracts. The underspend figure is net of minor overspends where a contract ceased as a result of a 2015/16 budget saving but where, because of contractual obligations, only a part year saving will be achieved in 2015/16.

Of this amount £150k has been identified as part of a savings exercise and is detailed separately in the narrative under paragraph 15.

The Information and Early Intervention budget is fully funded from the Better Care Fund in 2015/16. As the budget is currently predicted to underspend it will result in a reduced charge to the Better Care Fund. As the intention of this element of the Better Care Fund was to protect existing social care services it has been assumed that the amount of this underspend will be diverted to fund other costs within social care (see also ref 13 below).

10. Learning Disabilities - Cr £684k

The projected underspend on placements has increased from the previous reported position. There are many reasons for this movement but it can be largely attributed to a combination of deferring / removing previous assumptions from the forecast as a result of updated information, some clients at residential colleges being newly identified as funded from elsewhere and a client becoming the financial responsibility of another authority.

The projections still include some assumptions relating to uncertainties (e.g. increased needs, carer breakdowns, attrition, health funding, start dates etc). The reported position is based on the information currently available but this could still vary between now and year end.

In addition, there is a projected underspend reported on the revised arrangements for delivering the former in-house LD supported living, day care and respite services. A saving of £33k was anticipated in 2015/16 and the current likely saving is in the region of £47k, however this may vary as some uncertainties become clearer.

Savings arising from contract efficiencies and associated inflation (£260k in relation to Learning Disabilities) as well as other recurrent LD savings (placements and former in-house LD services contract) have been shown separately at paragraph 15 and will be used to contribute to budget savings required in 2016/17.

11. Mental Health - Cr £97k

Based on current client PSR classifications, an underspend is anticipated on Mental Health care packages. Similarly to Learning Disabilities above, at this stage the projections still include assumptions on future uncertainties (client moves, new placements, cost changes, health funding etc) and therefore may vary between now and the end of the financial year. Savings arising from contract efficiencies and associated inflation (£60k in relation to Mental Health) as well as recurrent savings on placements (£179k) have been shown separately at paragraph 15 and will be used to contribute to budget savings required in 2016/17.

There is a £44k saving anticipated on other mental health budgets and this arises mainly from the new arrangements for the Community Wellbeing service and a projected underspend on the s75 agreement with Oxleas. Again, the recurrent element of this has been shown separately at paragraph 15 and will be used to contribute to budget savings required in 2016/17.

12. Supporting People - Cr £0k

Activity relating to additional limiting of inflationary increases and the effect of re-tendering / extending contracts at a reduced cost have resulted in an underspend of £69k. This has been identified as an early saving for 2016/17 and is shown separately in paragraph 15. There were savings of £304k built in to the 2015/16 Supporting People budget and the £69k underspend is in excess of this.

13. Better Care Fund - Variation on Amount Earmarked to Protect Social Care - Cr £233k

An amount of funding from the Better Care Fund has been earmarked to protect social care. This contributes to a range of services across Adult Social Care and Commissioning Divisions. The amount allocated to Commissioning budgets is currently forecast to underspend by £450k and it is assumed that this will contribute to other existing budgets within Commissioning. Of this £217k has been separately identified as advance achievement of 2016/17 savings in paragraph 15.

14. Public Health - £0k

On the 4th June the Chancellor announced in year budget reductions for 2015/16 of £200m nationally that are to be made by the Department of Health targeted at Public Health budgets that are devolved to Local Authorities. The reduction is £919k. This reduction is ongoing for future years. This has been addressed by a combination of identified savings and further management action as follows:-

<u>Service Areas</u>	<u>Variation</u> <u>£'000</u>
General PH Staffing Teams	(44)
Sexual Health (incl Staff)	(198)
NHS Health Check Programme (incl Staff)	(212)
Health Protection	(7)
National Child Measurement Programme	(4)
Obesity	(20)
Substance Misuse	(256)
Smoking and Tobacco	(100)
Children 5-19 Public Health Programme	(12)
Misc Public Health Programme	(44)
General PH costs	(22)
Sub-Total (net of PH Grant)	<u>(919)</u>
Public Health Grant	919
Sub-Total (Controllable)	<u><u>0</u></u>

The savings in the service areas are in the main to do with staffing adjustments, contract variations, reductions in contract volumes across the services, and running expense reductions.

In order to balance the Public Health budget in year, management action has had to be taken. If there are any change's or these cannot be found then other management actions will have to be found to replace them.

15. Savings achieved early in 2015/16 for 2016/17 - Cr £1,687k

As part of the budget monitoring process a major savings exercise was carried out in Adult Social Care / Commissioning to identify potential savings in future years. Areas have been identified where savings can be found and can be taken early. The list below shows the in year benefit in 2015/16 and the savings that will accrue in a full year in 2016/17.

<u>Service Areas</u>	2015/16 £'000	2016/17 FYE £'000
Adult Social Care / Commissioning - Contract negotiations resulting in lower contract costs than anticipated	(430)	(430)
Closure of Lubbock House ECH	0	(70)
Day Opportunities - invest to save	0	(100)
Transport Contract effective from December 2015	(60)	(243)
LD Direct Care Services contract effective from October 2015	(30)	(200)
Contract savings across Commissioning division	(130)	(130)
Mental Health - efficiencies with placements, planned moves and CCG	(179)	(179)
Supporting People - contract efficiencies obtained	(69)	(120)
Adult Learning Disabilities services	(174)	(301)
Additional recurring underspend - Commissioning	(20)	(20)
Early intervention and information- contract efficiencies obtained	(150)	(150)
Youth on Remand	(250)	(250)
Virtual School	(75)	(75)
Children with disabilities	(120)	(120)
Total	<u><u>(1,687)</u></u>	<u><u>(2,388)</u></u>

Waiver of Financial Regulations:

The Council's Contract Procedure Rules state that where the value of a contract exceeds £50k and is to be exempt from the normal requirement to obtain competitive quotations, the Chief Officer has to obtain the agreement of the Director of Resources and Finance Director and (where over £100,000) approval of the Portfolio Holder, and report use of this exemption to Audit Sub-Committee bi-annually.

Since the last report to the Executive, waivers were approved as follows:

- (a) There were 2 contract waiver's agreed for a contract valued at £118k each
- (b) There were 17 waiver's agreed for care placement's in both adults and children's services over £50k but less than £100k and 4 waiver's agreed for over £100k.

Virements Approved to date under Director's Delegated Powers

Details of virements actioned by Chief Officers under delegated authority under the Financial Regulations "Scheme of Virement" are included in financial monitoring reports to the Portfolio Holder. Since the last report, one virement of £15k has been actioned for the transfer of funding from ECHS Strategic Support Division to Corporate IS Division. This is to fund short term IS-related work for a period of 6 months.

FULL YEAR EFFECTS

Description	2015/16 Latest Approved Budget £'000	Variation To 2015/16 Budget £'000	Potential Impact in 2016/17
Housing Needs - Temporary Accommodation	6,313	0	Pressures in Temporary Accommodation (TA) (Bed and Breakfast) in 2015/16 are forecast to be £649k overspent. However there is funding available in the central contingency to a maximum of £1.1m and it is assumed that this will be drawn down to reduce the overspend to a net zero
Assessment and Care Management - Care Placements	19,654	Cr 466	The current full year effect on client projections is estimated as Cr £556k. This figure includes the reduction in costs of £250k as a result of the management of demand at first point of contact that was included as part of the 2015/16 budget savings.
Learning Disabilities Care Management	2,736	Cr 38	The full year effect on client projections is estimated at Dr £186k in relation to Domiciliary Care and Direct Payments budgets.
Residential, Supported Living, Shared Lives - Learning Disabilities	25,818	Cr 858	Despite a current year projected underspend of Cr £858k, the full year effect is estimated at a smaller underspend of Cr £301k. This is because the forward assumptions are based on an increasing number of LD clients (clients placed in-year in 2015/16 will only have a part year cost in 2015/16 but a full year cost in 2016/17). In addition, the full year effect includes Cr £200k savings relating to the outsourcing of LD day care, supported living and short breaks services which has only a small part year effect in 2015/16. There are budget savings required in 2016/17 and this FYE underspend is advance achievement of this.
Residential, Supported Living, Flexible Support, Direct Payments - Mental Health	6,173	Cr 296	The full year impact of the current underspend is estimated at Cr £199k. However, as with LD above, this includes a number of assumptions so the figure may vary. Again, the FYE underspend is advance achievement of 2016/17 savings.
Supporting People	1,413	Cr 69	The full year effect of the current year's projected underspend is Cr £120k. This has arisen from limiting inflationary increases paid to providers and re-tendering / extending contracts at a reduced cost and is part achievement of budget savings required in 2016/17.
Protection of Existing Social Care Services - Better Care Fund	4,250	Cr 450	There is expected to be a full year underspend of £217k on existing social care services protected by Better Care Funding. The relates to contracts in the Information and Early Intervention and other Commissioning budgets and is early achievement of 2016/17 budget savings.
Commissioning - Contracts	432	Cr 164	The full year effect underspend of savings on Commissioning-related contracts (e.g. Healthwatch, direct payments) is £63k and, again, is early achievement of 2016/17 budget savings.
Children's Social Care	27,887	Cr 37	The current full year effect for CSC is estimated at Cr £274k. This can be analysed as Cr £152k on placements, Cr £75k for the virtual school, Dr £17k for no recourse to public funds clients, Dr £56k on leaving care clients and Cr £120k on services for children with disabilities. Cr £445k of this relates to early achievement of 2016/17 budget savings.
Lubbock House	150	0	The current full year effect impact for the closure of Lubbock House is Cr £70k. Lubbock house closed in 2015/16 and this is the recovery of the remaining in year costs.
Day Opportunities	944	0	The current full year effect is Cr £100k. The invest to save reorganising Day Opportunities and operating on a new business model. Savings have been taken in previous years and this is the remaining amount.
Contract savings across Adult Social Care and Commissioning	48,490	Cr 430	The current full year effect is Cr £430k. Contracts have been challenged in terms of pricing and have been reorganised or prices increases kept to a minimum
Transport	1,852	Cr 311	The current full year effect is Cr £243k due to the tendering of the service. Demand appears to have fallen for transport services and the contract is based on a cost per trip and therefore a further reduction of £100k above the original saving of £143k has been estimated in the budget.
Public Health	Cr 372	0	The current full year effect is Cr £199k. The service has seen an in year reduction in grant funding and has had to reorganise to reflect this position.

Reconciliation of Latest Approved Budget		£'000
2015/16 Original Budget		112,305
Carry forwards:		
Social Care funding via the CCG under s256 (Invest to Save)		
<i>Dementia:</i>		
- expenditure		122
- income	Cr	122
<i>Physical Disabilities:</i>		
- expenditure		87
- income	Cr	87
<i>Impact of Care Bill</i>		
- expenditure		105
- income	Cr	105
<i>Integration Fund - Better Care Fund</i>		
- expenditure		300
- income	Cr	300
<i>Welfare Reform Grant</i>		
- expenditure		65
- income	Cr	65
<i>Helping People Home Grant</i>		
- expenditure		28
- income	Cr	28
<i>Winter Resilience</i>		
- expenditure		15
- income	Cr	15
<i>Adoption Reform Grant</i>		
- expenditure		285
- income	Cr	285
<i>Tackling Troubled Families Grant</i>		
- expenditure		887
- income	Cr	887
Other:		
Housing Regulations Grant		
- expenditure		3
- income	Cr	3
Social Care Innovation Grant		
- expenditure		100
- income	Cr	100
Youth on Remand (LASPO) Reduction in Grant		
- expenditure	Cr	18
- income		18
Transfer of Housing Strategy from R&R		51
ASC Early Intervention Service restructure	Cr	10
Deprivation of Liberty Safeguards Grant		
- expenditure		127
- income	Cr	127
Independent Living Fund Grant		
- expenditure		526
- income	Cr	526
Public Health Grant - Transfer of 0 - 5 years (Health Visitors)		
- expenditure		1,901
- income	Cr	1,901
Increase in Cost of Homelessness/Impact of Welfare Reforms		649
LD Certitude pensions costs		33
Post transferred to Corporate Services	Cr	14
Care Act Government Funding	Cr	1,848
Care Act Better Care Funding	Cr	750
	Cr	<u>1,889</u>
2015/16 Latest Approved Budget		<u>110,416</u>